

Partner Perspective: Lark

May 28, 2025



lark Introductions



Julia Hu CEO, COFOUNDER

- Founded two cleantech startups
- Advisory+ Boards- SVLG, Stanford StartX, Diabetes Prevention Council, President Obama's Innovation Roundtable
- Singularity University Faculty



Dr. Lynn Rossetto HEAD OF PHARMACY STRATEGY

- 2+ Decades Executive PBM Management and Consulting
- · Medco Chief Clinical Officer
- EnvisionRx GM / SVP Sales & Client Service
- Registered Pharmacist in multiple states
- Non-profit Founder

\$195M VC RAISED











Proprietary and Confidential



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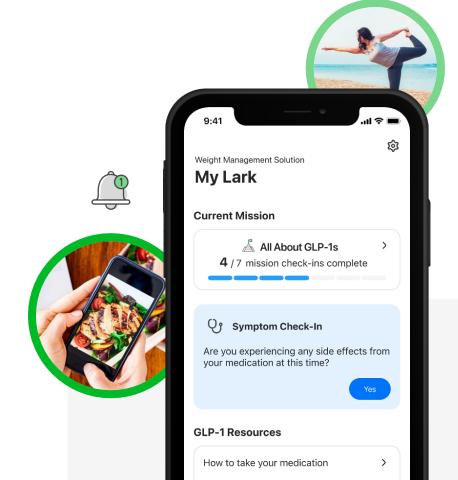
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because everyone deserves care and compassion

Al For GLP-1 Cost Containment: Enhancing Human Capabilities, Not Replacing Them!

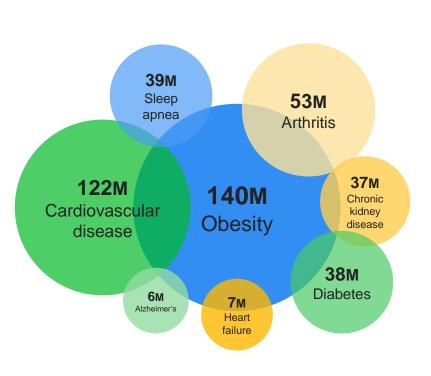
Agenda

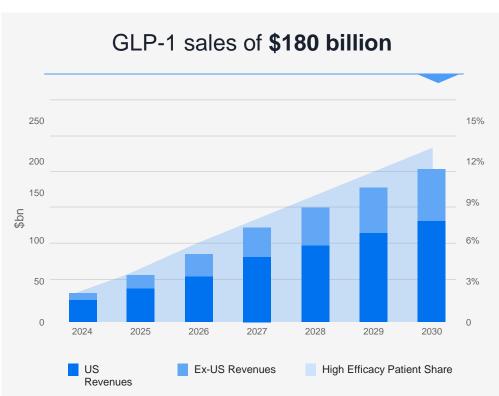
- 1 | Why the Focus on GLP-1s?
- 2 | The Rise of AI in Healthcare
- 3 | The Al Factor: Driving Efficiency
- **4** | What About Regulatory Issues with Al?
- **5** | The Human Factor: Why AI Still Needs Us!
- **6** | Al as an Ally: You Don't Have to Choose Between Al and Humans!





Use Case: How GLP-1s are transforming healthcare





Al is unlocking new possibilities in healthcare!

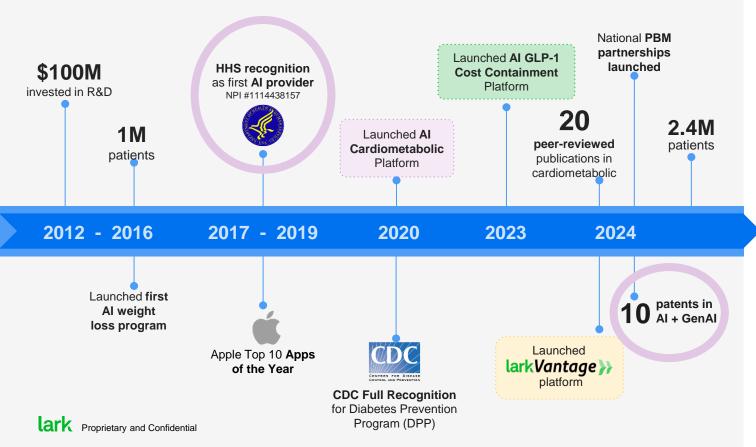
Top 10 Gen Al Use Cases

- Personal and health support
 Content creation and editing
- Learning and education
- Technical Assistance and Troubleshooting
- Creativity and recreation
- Research, Analysis and Decision-making





Over A Decade of Al Innovation



2000+ employers

151M+
contracted members

Industry Recognition:









Comprehensive Cardiometabolic Care

From well-being and weight management to chronic condition management



Leveraging AI to Drive Benefits for PBMs, Employers, and **Health Plans**

Driving Efficiency



Identify optimal candidates for GLP-1s as well as medication tapering

↑ Spend Predictability **♣** Drug Costs

Improving Data



Member Triage - Place members into the right program and adapt as health status evolves

PBM Coordination - Seamless Prior Authorization data sharing

- ↑ Member Satisfaction
- Operational Burden

Improving Member **Experience**



Incorporating patient's preferences, cultural background and more with Generative AI

↑ Outcomes

Improving Care & Cost



24/7 Care and Support

Data driven, contextually relevant escalations to Human Coaches and Clinician when and where appropriate

> **↑** Care Plan **Adherence**

Navigating Regulatory Concerns



Legislative initiatives

- Healthy Technology Act (2025): Proposed bill allowing AI and machine learning systems to prescribe FDA-approved drugs, subject to state and FDA approval.
- California's SB 1120 (2024): Law regulating Al in health insurers' prior authorization processes to ensure fairness and transparency.
- Colorado SB 205 (2024): Legislation enhancing consumer protections against AI bias in high-stakes healthcare decisions.



Recent court cases

- Cigna Al Claims Denial (2024): Class-action lawsuit challenging Cigna's use of AI to unfairly deny claims.
- UnitedHealth Al Lawsuit (2023): Families sued for errors in AI algorithms used to deny Medicare Advantage post-acute care services.

60 bills in 23 states that would regulate the use of Al in managed care

Why Al Needs Us Humans—and We Need Al

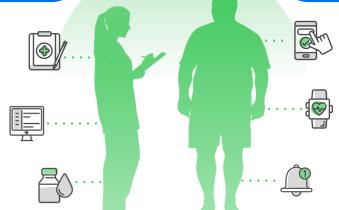


Personalization

Al lacks the emotional intelligence and judgment needed for tailored care.

Oversight

Human expertise ensures Al-driven solutions align with individual patient needs and ethical standards.



Efficiency

Turnaround times are regulated but decisions are made by humans. All can process large amounts of data quickly, streamlining decision-making.

Cost Optimization

Costs have skyrocketed - Responsible Al helps reduce expenses without compromising the quality of care.

lark The Perfect Balance

Human Expertise + AI Efficiency = Best-in-Class outcomes and experience



Combines Human Touch + Al Innovation

Building on the foundation of the always-on Al coach, human care is always-there





larkVantage >>>

Lark's proprietary data tool offers real-time patient data to optimize PA efficiency



larkVantage >> **User Search** EDIT SEARCH > **Showing matching accounts: 1** DOB: First: Last: 10/20/1999 Sarah lones Member ID: Lark Enrollment date: Initial BMI: 123123123 04/11/2024 27.9 Last Know BMI: Last Know BMI date: Last known weight loss %: 24.1 09/10/2024 Last know weight loss % date: Time in program: 09/10/2024 5 month 10 days



Problems with GLP-1 PA:

- PBM teams are being crushed by GLP-1 prior authorization requests
- PA decisions made using a check-the-box method instead of verifying accurate, real-time data



The Lark Vantage Al Solution:

- 360° view of patient for care coordination, GLP-1 PAs and re-authorizations
- Minimize denials due to lack of patient data, and inappropriate approvals due to data latency
- Improve PA turnaround time
- Real-time data allows verification of most recent and accurate data

Easy access with no IT resources needed!

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Best-of-Both Worlds = Best-In-Class Experience

Al-Driven

Solutions for Full Populations

Cost Effective

24/7 Convenience

Infinite Scalability

Safety First and at All Costs

Data Driven Insights for Decision making



Human Driven

Coaches and Beyond

Clinical Experts and 10+ Years of Providing Care

Coaching and Decisions with Real-Time support

Client Service Support from Experienced Healthcare and PBM Executives

Al Insights + Human Intelligence = Real Impact

Turning possibility into performance together

- → 5.3% average weight loss without medication
- → 1.9% A1c reduction at 6 months
- → 60% of utilizers had meaningful drop in blood glucose
- → 77% of utilizers achieved clinically meaningful drop in blood pressure > 5 mmHg
- → Reduction of PA review time by > 50%
- → Lower GLP-1 prescribing and cost by 50%-80% with clinical criteria adjustments

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5:1
Return on Investment



Thank you

For more information contact us at sales@lark.com