

Business Group on Health's **Best Employers Award: Excellence in Health & Well-being** recognizes companies for advancing employee well-being through comprehensive, innovative benefits and initiatives. A Best Employers award is a high achievement and demonstrates a strong commitment to your employees. The award application is designed to evaluate companies on the following core areas:

- Leadership, Culture and Well-being Strategy;
- Holistic Well-being;
- Engagement and the Employee Experience;
- Health Inclusion and Social Determinants of Health; and
- Metrics and Evaluation.

Beyond recognition for a company's overall approach, Best Employers award winners may also receive recognition for exceptional accomplishments in global health and well-being, health inclusion, and/or mental health.



Winning a Best Employers award elevates your company as an employer of choice and provides local, national and global exposure. Best Employers winners receive a digital award seal to use for promotional and recruitment purposes, a press release template, recognition. at the awards reception during the Business Group's Annual Conference, a discounted Annual Conference registration rate, a listing on Business Group on Health's website and an optional individual feedback report.

Eligibility

Both Business Group on Health members and non-member companies can apply. Non-member companies must meet at least one of the following criteria:

- Fortune 500 company;
- Top 100 of Forbes America's Largest Private Companies;
- Forbes Global 2000; or
- A global workforce with at least 5,000 employees.

All global companies can apply, regardless of where headquarters are located. Also, if a sub-unit or division wishes to apply under the parent organization's membership, the Business Group will allow one parent and one sub-unit/division to each apply.

How to Apply

Applications must be submitted online (**September 3—November 14, 2025**). The online application allows you to save your information at any point and return to complete it. To complete the application:

1. Submit a registration form. (Your form will be reviewed and approved within 1 business day).

2. Returning applicants:

- a. You will receive an email on September 3 inviting you to log into your existing SurveyMonkey account. Click the green "Join Now" button in that email. (If you do not receive this email, submit a registration form, and you'll receive the email within 1 business day.)
- b. You will be directed to the login page.
- c. If you remember your password from the prior application cycle, use it to log in. If you do not remember your password, reset your password to access the application platform.
- d. Once you've logged in, you will see your prior applications housed in one place. Click "Programs" in the top right corner to access the 2026 Best Employers Application.

3. New applicants:

- a. You will receive an email inviting you to create a SurveyMonkey account. Click the green "Join Now" button in that email.
- b. You will be directed to the login page.
- c. You will be asked to create a SurveyMonkey account. Register as an individual, not an organization. You'll receive a confirmation email that you've successfully registered. From there, you can click the green "Go to site" button to log in.
- 4. Once you establish your SurveyMonkey account, all applicants can access the online application by logging into the application portal.

This document includes the exact questions of the online application, along with a glossary and guiding resources. It may be helpful to print this document and compile elements needed before proceeding to the online tool. You may need to consult with health and/or HR colleagues, such as regional health and well-being leaders (if applicable).

Click here for Application Tips and Tricks

Questions? We encourage you to review our <u>Best Employers website</u> with FAQs. If you have additional questions, please contact the Business Group at <u>bestemployers@businessgrouphealth.org</u>.

Company and Contact Information

Instructions: Please complete the fields below. Include at least two Best Employers contacts and a public relations contact. If you are a global company, it is recommended that you include a contact responsible for global and/or regional health and well-being.

Formal Company Name:
Preferred Company Name (this company name will be used in all formal Business Group on Health communications, press releases and on the Best Employers website):
CEO Name (Optional):
Headquarters Address:
Shipping Address (winners have the option to receive a complimentary award poster mailed to them following the 2026 Annual Conference):
As part of the recognition of Best Employers Award: Excellence in Health and Well-being winners, Ellen Kelsay, President and CEO of the Business Group, will send a personalized email to senior leaders at each winning company. If you would like your leadership team to be included in this communication, please provide up to two contacts for distribution (e.g., CEO, CHRO)
Senior Leader Name #1:
Senior Leader Title #1:
Senior Leader Email #1:
Senior Leader Name #2:
Senior Leader Title #2:
Senior Leader Email #2:
☐ I would like to opt out of this communication if my company wins the award.
Primary Best Employers Contact (must be an internal-facing contact; cannot be an external vendor or consulting partner):
Title:
Email:

hone:
Contact Location:
□ U.Sbased
☐ Based outside the U.S.
sest Employers Contact #2:
itle:
mail:
hone:
company (if different from company applying; e.g., external vendor or consulting artner):
Contact Location:
□ U.Sbased□ Based outside the U.S.
est Employers Contact #3 (optional):itle:
mail:
hone:
company (if different from company applying; e.g., external vendor or consulting artner):
Contact Location:
□ U.Sbased□ Based outside the U.S.
nternal Public Relations Contact (will be included in communications from the susiness Group with the media toolkit and press release emails):
itle:
mail:
hone:

Note: Multinational companies are encouraged to apply based on their full global workforce rather than a subset of employees in the U.S.

Please indicate which describes your company and the population covered by

this application:	
 □ We only have employees <u>outside the</u> U.S. (O.U.S.) and approach □ We only have employees <u>in the</u> U.S. and are applyin □ We have employees <u>globally</u> but are applying based □ We have employees <u>globally</u> (in and O.U.S.) and are and approach 	ng based on our entire workforce and approach I on <u>only</u> our U.S. workforce and approach
Please note that if you are a global company applying be award, the Business Group website will indicate that yo population.	
Total number of employees globally:	······
Total number of employees covered by this	s application:
If you are responding for your global population, memployees are located and provide an approximat strong application will reflect benefits and initiative workforce is located.	te percent of your workforce in each region. A
Please enter a round number with no symbols or clocated in Asia, write "25" instead of "25%" or "0.2	
☐ Africa% ☐ Asia%	☐ Latin America (Mexico, Central & South America and in the Caribbean)%
☐ Australia and Oceania %	□ Middle East%
□ Canada%	☐ United Kingdom%
□ Europe%	☐ United States%
□ India%	
Which best describes your workforce addresses Remote-first, most employees work remotely full-time ☐ Hybrid, our employees work a mix of onsite, hybrid a ☐ Onsite-first, most employees work onsite full-time ☐ Are you a returning Best Employers Award Applicant? Please indicate the years in white The Business Group did not host an award cycle in 2025 ☐ 2024 ☐ 2023	e and remote jobs I: Excellence in Health and Well-being ich you applied.

 □ 2022 □ Applied in 2020 or prior □ My company is a new applicant □ Don't know
Well-being Summary Description Provide a public relations-approved statement describing your company's well-being programming and overarching approach to well-being. This description should be approved by your company's Public Relations team and able to be released to the media. When award winners are announced on April 22, 2026, summary descriptions of each winner's well-being approach will be listed on Business Group on Health's website. By including the well-being summary description in your application, you give Business Group on Health permission to share this description on our website. Please see the 2025 Best Employers Winners page for a sample of how the well-being summary descriptions are displayed. (150 words or less)
Additional Recognition Beyond the overall Best Employers Award: Excellence in Health & Well-being, indicate below if you would like to nominate your company to be considered for additional recognition for exceptional leadership in global health and well-being, health inclusion and/or mental health. A small cohort of Best Employers award winners will be selected to win each of these awards. The winners must demonstrate impact and innovation in their approach and be nominated by a panel of peer judges. To be considered for additional recognition for Excellence in Global Health & Well-being, the applicant must demonstrate excellence in globally consistent programming and/or globally tailored programming across all regions in which the company's employee population is located.
 □ Best Employers: Excellence in Global Health & Well-being □ Best Employers: Excellence in Health Inclusion □ Best Employers: Excellence in Mental Health
Confidentiality Statement Business Group on Health recognizes the importance of data security and privacy. We are dedicated to protecting your privacy and handling any personal information you provide with care and respect. Please review our Privacy Policy, viewable at https://www.businessgrouphealth.org/privacy-policy , which is incorporated herein by reference, to understand how we collect, use, and share personal information you provide to us. By submitting this application, you consent to the Business Group's use of your information in accordance with the Privacy Policy.
Elevating Examples from Winners If your company is chosen as a winner of the 2026 Best Employers Award: Excellence in Health and Well-being, are you interested in being selected for opportunities to highlight your award-winning approach to well-being? This would include, but is not limited to, webinars, Institute presentations, conference mainstage panels, and employer-to-employer sharing calls. The Business Group will always contact you for permission before including your company in any events and/or using examples from your

 \square Yes, I am interested in being considered for these sharing opportunities if my company wins the award

 \square No, I would not like to be considered for these sharing opportunities

application.

Leadership, Culture and Well-being Strategy

Important Note: Be clear and specific when answering the open-ended questions. <u>If you are applying based on your global or O.U.S. population</u>, you are strongly encouraged to include global and/or regionally tailored examples when answering the open-ended questions.

Applicants can reference the guiding resources and <u>glossary</u> for support. If you have additional questions when completing the application, please contact <u>bestemployers@businessgrouphealth.org</u>.

Business Group resources:

- 2025 Employer Well-being Strategy Survey
- Taking Action on Well-being: A Business Group Viewpoint
- Employer Trends Across Six Dimensions of Well-being
- Global Benefits and Well-Being Trends to Watch
- 1. In 2025, which leaders were <u>directly involved</u> in the development and execution of health and well-being initiatives? (Choose all that apply.)
 - CEO
 - Chief Well-being Officer
 - Chief Medical Officer/Chief Health Officer
 - Chief Human Resources Officer/Chief People Officer/Vice President of Human Resources
 - Other C-suite leader/direct report to CEO
 - Country/regional leaders
 - Other senior leader please provide the leader's job title (10 words or less)
- 2. In 2025, were leaders held accountable for employee health and well-being in their performance standards? (Choose all that apply.)
 - Yes, one or more senior leaders were accountable for employee health and well-being in their performance standards
 - Yes, managers/site leaders/team leads were accountable for employee health and wellbeing in their performance standards
 - Yes, regional/country leaders were accountable for employee health and well-being in their performance standards
 - No
- 3. In 2025, did your company have a formally established committee comprised of senior leaders and/or executives from across the organization who meet regularly to serve as a steering committee for health and well-being?
 - Yes
 - No

3a. [If yes...] Provide <u>one</u> example of a health and well-being project or initiative they contributed to and/or promoted in 2025. (200 words or less)

- 4. In 2025, did your company have a well-being strategy with goals and measurable objectives?
 - Yes
 - No

4a. [If yes...] Which best describes your company's well-being strategy? (Choose all that apply.)

- Global
- Regional
- Country-specific
- O.U.S.-only
- U.S.-only

5. In 2025, did you actively collaborate with any of the following departments? (Select all that apply)

- Corporate and/or local facilities teams to improve elements of the built environment that directly contribute to employee health and well-being (e.g., improvements to ventilation and filtration, water quality, thermal heating, lighting and views, and noise and moisture)
- Corporate social responsibility (CSR) teams to incorporate well-being goals into broader CSR initiatives
- Team responsible for inclusion to ensure that health and well-being offerings address the needs of the workforce holistically
- Employee listening functions to gather feedback and inform health and well-being strategic decisions
- Local/regional health and well-being colleagues for insights on location-specific needs
- Occupational health and safety teams to integrate aspects of health and well-being into broader worker safety initiatives
- Talent and development teams to incorporate well-being into onboarding or other human resources practices (e.g., engagement surveys, trainings)
- Teams responsible for onsite clinics and health services to promote employee access to preventive, primary and/or mental health care
- Teams responsible for corporate risk, finance and/or governance to drive global consistency
- Teams responsible for environmental, social and governance (ESG) and sustainability reporting and initiatives
- None of the above

5a. [If yes...] Choose <u>one</u> of the collaboration initiatives above and describe in detail how you worked together on a health and well-being initiative, including 2-3 metrics that indicate how progress is measured. Strong responses will describe the cross-collaboration initiative, highlighting creativity and innovation in your approach. (250 words or less)

6. <u>If you are applying based on your global or O.U.S. population</u>, does your company have global consistency/core standards for benefits (health care, well-being, leave, etc.)?

- Yes
- No
- Not applicable not applying based on global population

6a. [If yes...] What benefits are included in your company's global consistency/core standards? (Choose all that apply.)

- Family forming benefits (e.g., coverage for fertility treatments, surrogacy and adoption benefits)
- Holistic well-being
- Mental health
- Financial well-being
- Leave
- LGBTQ+ health services
- Preventive services
- Reproductive health services (e.g., birth control benefits, sexually transmitted disease prevention and treatment benefits, menopause benefits)

• Other, please list (100 words or less):

6b. Choose <u>one</u> of the core standards listed above and describe your company's global consistency approach for each. A strong response will include: (200 words or less)

- Why that core standard is a priority for your organization;
- Where you have achieved global consistency for the benefit; and
- Where you still want to grow your global consistency strategy for that benefit.
- 7. If you are applying based on your global or O.U.S. population, describe 1-3 of your company's top priorities in 2026 for your global consistency/core standards strategy as it relates to your well-being program. A strong response will include why this is an area of focus and what impact you expect the priorities to achieve. (200 words or less)

Holistic Well-being

Important Note: Be clear and specific when answering open-ended questions. <u>If you are applying based on your global or O.U.S. population</u>, you are strongly encouraged to include global and/or regionally tailored examples when answering the specific global open-ended questions.

Applicants can reference the guiding resources and <u>glossary</u> for support. If you have additional questions when completing the application, please contact us at <u>bestemployers@businessgrouphealth.org</u>.

- 1. List the pillars of your company's well-being model. Alternatively, you have the option to upload a <u>one-page</u> graphic of your well-being model to this application. (100 words or less)
- 2. Describe the health and well-being initiative that you are most proud of in 2025. Global and O.U.S. applicants should provide responses that clearly indicate which employee populations (all employees or specific countries/regions) are covered by the initiative and ensure that responses are varied to reflect the locations employees are located in. Exceptional responses will indicate: (250 words or less)
 - Why this initiative was a priority for your organization in 2025
 - What your organization did in 2025 to make this benefit or initiative successful
 - How the benefit or initiative was designed either with all employees in mind <u>or</u> tailored to a specific region or country, *if you are applying based on your global/O.U.S.* population
 - Innovation and/or creativity in how it was implemented

2a. Describe the *impact* to date of the health and well-being initiative that you are most proud of in 2025. Exceptional responses will indicate: (200 words or less)

- How you are measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How you are measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Mental Health:

Business Group resources:

- Taking Action on Mental Health: A Business Group on Health Viewpoint
- 6 Key Considerations When Assessing Global Capacity of Mental Health Providers
- Engineering Mental Health: Building a Strategy from the Ground Up
- Mindful of Motherhood: Prioritizing Maternal Mental Health
- Redesigning the EAP: Employer FAQs for Getting Started
- Reducing Mental Health Stigma: Employer FAQs
- The Vital Role of Employers in Suicide Prevention and Postvention
- Quick Survey Findings: Mental Health Support in 2024

Does your company want to be considered for additional recognition for Excellence in Mental Health? A small cohort of the Best Employers Award: Excellence in Health and Well-being winners will also receive recognition for Excellence in Mental Health. Winning companies will demonstrate a comprehensive mental health strategy, a robust suite of benefits and initiatives to support employees across the mental health spectrum, and measurable outcomes that demonstrate improvements over time.

Yes
Nο

- 3. In 2025, did your company have specific goals related to mental health that included measurable outcomes?
 - Yes
 - No

3a. What were your company's goals related to mental health in 2025? Be specific (e.g., expand access to mental health provider network; reduce average wait time to first appointment from 10 days to 5 days; expand mental health coverage to all employees regardless of medical enrollment; etc.). (200 words or less)

3b. Describe the metrics your company uses to measure success and improvements in employee mental health. Strong responses will indicate how your company collects these metrics and changes or improvements over time.

You are encouraged to incorporate data from both 2024 and 2025 YTD to illustrate your response (e.g., changes to the prevalence of mental health diagnoses in your company's claim data from 2024 to 2025; YOY changes to GAD-7 and PHQ-9 scores, etc.). A thorough response will incorporate metrics from various sources (e.g., validated tools; behavioral health medical and pharmacy claims; EAP utilization, outcomes and referrals; disability claims, etc.). (200 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

- 4. In 2025, what <u>organizational practices or initiatives</u> did your company have in place to support employee mental health? (Matrix response options—for <u>most</u> employees, for some employees, or not in place)
 - Assessment of mental health stigma in the workplace (e.g., through tools like the Bogardus Social Distance Scale) and/or anti-stigma campaigns
 - Active leadership involvement in addressing mental health (e.g., leaders sharing personal experiences with mental health, leaders participating in mental health trainings)
 - Employee trainings on how to identify early warning signs and appropriately talk with and refer peers to available benefits and resources
 - Goals for well-being and/or organizational culture in manager performance reviews
 - Manager trainings on how to identify early warning signs and appropriately talk with and refer employees to available benefits and resources
 - Mental health allies and/or champions
 - Organizational changes to address burnout (e.g., modify workloads, recognize employees)
 - Process to identify psychosocial risk factors in the workplace

4a. Describe <u>one</u> of the initiatives above in detail. Clearly indicate which initiative of the list above you are describing. (200 words or less)

- In 2025, what <u>benefits or programs</u> did your company have in place to support employee mental health? (Matrix response options—for <u>most</u> employees, for <u>some</u> employees or not in place)
 - Benefits or programs that address substance use disorders (SUDs) (e.g., coverage of medication assisted treatment (MAT) therapy, elimination of out-of-pocket costs for SUD treatment)
 - Benefits and programs that support adolescent and/or pediatric mental health
 - Happiness programs (i.e., programs that teach participants techniques to increase positive emotions and reduce negative emotions)
 - Initiatives or programs that address suicidal ideation, suicide and post-suicide intervention
 - Program(s) that addresses resilience, stress management and/or mindfulness
 - Sleep improvement programs
- 6. In 2025, which of the following strategies did you have in place to <u>enable timely access to</u> <u>mental health services</u>? (Choose all that apply.)
 - Enhanced coverage for out-of-network mental health providers (e.g. paying out-of-network providers in-network rates to defray the costs of care for employees and their families)
 - Expanded networks of mental health providers covered by health plan
 - Virtual mental health services for all employees, regardless of medical plan enrollment (e.g., through an employee assistance provider)
 - Free or low-cost virtual mental health services for all employees, regardless of medical plan enrollment
 - Integration of mental health in primary care programs
 - Mental health navigation or advocacy services
 - On-site or near-site counseling services
- 7. In 2025, which of the following practices were in place to promote inclusivity in your mental health benefits and programs? (Choose all that apply.)
 - A means for employees to find mental health providers that match their desired culture and identity (e.g., provider directories)
 - Assessment of mental health needs by employee demographics (e.g., race, gender, geography) or job category (full vs. part-time)

- Commitment to inclusive and culturally competent mental health communications
- Cultural competency training requirements for mental health professionals, including those that are part of the health plan, EAP and mental health point solutions
- Partnership with Employee Resource Groups (ERGs) or other employee stakeholders to solicit feedback on the needs and experiences of employees with mental health conditions
- 8. Describe <u>one</u> exemplary mental health benefit or initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will incorporate: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback, claims data insights)
 - How the benefit or initiative was designed either with all employees in mind <u>or</u> tailored to a specific region or country, *if you are applying based on your global/O.U.S.* population
 - What your organization has done in 2025 to make this benefit or initiative successful
 - How the benefit or initiative sets your organization apart from other leading employers
 - Innovation and creativity in how this benefit or initiative was implemented or communicated
 - How the benefit or initiative improved employee mental health

8a. Describe the *impact* to date of your exemplary mental health initiative of 2025. A strong response will indicate: (200 words or less)

- How the benefit or initiative is improving employee mental health
- How your organization is measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Questions for applicants nominating their companies for additional recognition in Excellence in Mental Health:

9. If you choose to nominate your company for Excellence in Mental Health, tell us why your company deserves to be recognized for Excellence in Mental Health. As a part of your answer, share how your company's approach to mental health stands out from the pack, and the difference it's made in employees' lives. (300 words or less)

9a. [Optional] You are invited to include an employee testimonial(s) to highlight the positive employee experience with your mental health benefits (150 words or less).

Physical Health:

Business Group resources:

- An Employer's Practical Playbook for Treating Obesity
- Food as Medicine: Nutrition Interventions for a Healthier Workforce
- Raising the Bar: 6 Ways Employers Can Elevate Their Weight Management Strategy
- Your Workforce is Interviewing Your Building

10. In 2025, did your company support physical health in the following ways? (Matrix response options—for most employees, for some employees or not in place)

- Apps, digital health solutions for chronic condition management, and/or discounted or free wearable devices
- Fitness activities, classes, clubs or challenges (on-site or virtual) (e.g., steps challenge)
- Musculoskeletal programs
- On-site or near-site health clinic(s)
- On-site fitness center(s) or subsidy/reimbursement for fitness center membership
- On-site biometric screening events
- On-site vaccination events
- Sit-to-stand or treadmill desks

11. In 2025, how did your company support healthy eating? (Matrix response options—for most employees, for some employees or not in place)

- Access to nutrition-focused resources (e.g., nutrition and cooking courses, meal preparation guidance, in person or virtual nutritionist and/or registered dietician support)
- Collaborated with a registered dietician or nutritionist to support company-wide healthy eating efforts
- Environmental or behavioral nudges in cafes or mini-markets (e.g., color coded labels, smaller portion sizes)
- Free, healthy snacks (on-site or via delivery)
- Fresh produce available on-site or via delivery (i.e., through Community Supported Agriculture, farmer's markets or mobile markets)
- Meal vouchers and/or stipends (e.g., vouchers employees can use at on- or off-site restaurants)
- Nutrition counseling available for employees (non-disease specific)
- Efforts to ensure culturally inclusive food practices
- Price differential to promote healthy food purchases at work (i.e., unhealthy food choices are more expensive in cafes or vending machines)
- Requirement of more than 50% nutritious items in on-site cafes and/or vending machines
- Subsidized program that supports healthy food choices outside of the workplace (e.g., healthy meal kits, benefit that supports healthy grocery shopping)

12. In 2025, did your company support employees with obesity in the following ways? (Matrix response options—for <u>most</u> employees, for <u>some</u> employees or not in place)

- Access to weight management programs
- Coverage of anti-obesity medications
- Coverage of bariatric surgery
- Weight bias addressed in inclusion and/or anti-harassment workplace trainings

12a. [If yes...] In 2025, describe the employer-sponsored benefits and programs in place that are specifically designed to help employees with obesity lose and maintain weight loss. *Do not* include details on physical activity and nutrition programs (e.g., step challenges, onsite gyms) that are not designed specifically for the treatment of obesity. (150 words or less)

13. What are the top 3-5 indicators of physical well-being that your organization measures? You are encouraged to incorporate data from both 2024 and 2025 YTD to demonstrate how physical health has changed over time (e.g., changes to population risk burden YOY, improvements to chronic conditions as a result of employee engagement with point solution vendors, etc.). A thorough response will incorporate data from a variety of sources (e.g., percentage of eligible employees receiving annual preventive screenings, percentage of eligible employees utilizing onsite or near site health clinics, percentage of eligible employees engaging in health coaching or other targeted chronic condition management programs, etc.). (150 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

- 14. Describe one exemplary physical health benefit or initiative you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed, relaunched or demonstrated significant impact in 2025. Strong responses will detail: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
 - How the benefit or initiative was designed either with all employees in mind or tailored to a specific region or country
 - What your organization did in 2025 to make this benefit or initiative successful
 - How the benefit or initiative sets your organization apart from other leading employers
 - Innovation and creativity in how this benefit or initiative was implemented

14a. Describe the *impact* to date of your exemplary physical health initiative of 2025. A strong response will indicate: (150 words or less)

- How the benefit or initiative is improving employees' physical health
- How your organization is measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How your organization mis measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success
- 15. In 2025, what tobacco use policies and tobacco cessation benefits and initiatives were in place? (Matrix response options—for <u>most</u> employees, for <u>some</u> employees or not in place)
 - Coverage for more than two quit attempts per year
 - Digital apps/solutions to assist with tobacco cessation
 - Policy banning tobacco use at worksites
 - Prescription tobacco cessation medications at no cost to employees
 - Over-the-counter nicotine replacement products at no cost to employees
 - Vaping cessation assistance
 - Virtual reality therapies
- 16. In 2025, what features were in place to improve the health of your company's buildings/workplaces? (Matrix response options—at <u>most</u> locations, at <u>some</u> locations, or not in place).

- Access to outdoor space (e.g., walking trails, patios, pollinator gardens, recreation spaces, and/or rooftops)
- Access to quiet rooms for religious observances and/or meditation
- Achieved external recognition for a healthy workplace (such as WELL Certification or Fitwel)
- Adjustable thermal temperature
- Exposure to natural light for the majority of workstations
- Minimal to no use of volatile organic compounds in furniture, adhesives, sealants and/or paint
- Noise reduction features, including noise reduction technology, white noise machines, and/or sound dampening materials and design
- Permanent, dedicated space for nursing parents to pump
- Ventilation features, such as improvements to central HVAC systems, installation of inroom cleaning devices (e.g., HEPA or MERV 13 filters), and/or increased supply of outdoor airflow
- Water features, including removal of contaminants through filtration and treatment and employee access to filtered drinking water stations
- Not applicable, most employees worked remotely in 2025

Financial Well-being

Business Group resources:

- Survey Results: Employer Approaches to Financial Well-being
- Strategies to Support Financial Well-being
- <u>Tips to Strengthen your Financial Well-being Strategy</u>
- The Impact of Financial Circumstances on Mental Health
- Podcast: When Pay Isn't Enough: Driving Business Value Through Financial Security
- Designing Incentives and Lifestyle Spending Accounts For a Modern Workforce

17. In 2025, how did your company support financial security? (Matrix response options—for most employees, for some employees or not in place)

- A retirement savings plan (e.g., pensions, 401k) with company-provided contribution above 5% of salary (e.g., 100% match at 6%) and/or above statutory requirements
- Access to an employer-sponsored 529 plan
- Access to earned wages before payday and/or paying wages weekly
- Access to free 1:1 financial well-being consultations
- Access to low-interest loans (e.g., consumer loans, mortgage and equity loans, and/or education loans)
- Access to an employer-funded lifestyle spending account
- Access to voluntary benefits (e.g., hospital indemnity, critical illness and accident coverage, as well as legal and identity theft protection)
- · Auto-enrollment and/or annual contribution escalator for retirement savings accounts
- · Childcare subsidies or discounts
- Educational assistance for employees, such as tuition assistance and scholarships
- Education assistance for employees' dependents, such as scholarships, tuition assistance or contributions to education savings plans
- Emergency relief funds
- Employee stock purchase plan
- Estate planning/will or trust preparation
- Locally curated financial well-being content (i.e., content relevant and tailored to the individual region)
- Programs or benefits designed to increase emergency savings

- Programs or curriculum designed to enhance financial literacy
- Student loan repayment benefit (employer contribution to loan repayment)
- Peer support for positive financial behaviors, such as collective saving/saving circles
- 18. What are the top 3-5 indicators of financial well-being that your organization measures? You are encouraged to incorporate data from both 2024 and 2025 YTD to demonstrate how financial well-being has changed over time (e.g., changes to the number of employees contributing to a 401k or emergency savings account, improvements to retirement readiness scores, etc.). A thorough response will incorporate data from a variety of sources (e.g., 401k contribution rates, percentage of eligible population attaining the full company retirement match, 401k loans and hardship withdrawals, retirement readiness scores, HSA utilization, participation in financial education resources, outcomes from employee interactions with financial well-being vendors, etc.) (150 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

- 19. Describe <u>one</u> exemplary financial well-being benefit or initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will incorporate: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
 - How the benefit or initiative was designed either with all employees in mind <u>or</u> tailored to a specific region or country, *if you are applying based on your global/O.U.S.* population.
 - What your organization did in 2025 to make this benefit or initiative successful
 - How the benefit or initiative sets your organization apart from other leading employers
 - Innovation and creativity in how this benefit or initiative was implemented or communicated

19a. Describe the *impact* to date of your exemplary financial well-being benefit or initiative of 2025. A strong response will indicate: (200 words or less)

- How the benefit or initiative is improving employee financial well-being
- How your organization is measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Social Connectedness:

Business Group resources:

- Social Connectedness: Building Bonds in the Workplace
- Podcast: Friends at Work: Why Connecting with Colleagues is Good For Business
- Podcast: Embrace Generational Diversity to Create an Organizational Advantage
- Employer Trends Across Six Dimensions of Well-being
- 20. In 2025, how did your company support social connectedness among employees? (Matrix response options—for most employees, for some employees or not in place)
 - Access to virtual platforms or forums for employees to connect on shared interests
 - Employee/Associate resource groups
 - Cross-functional opportunities for employees from various lines of business or locations to interact with one another
 - Initiatives specifically designed to combat loneliness and isolation
 - Peer mentors for new employees
 - Random acts of kindness or gratitude campaigns
 - Recognition platforms or programs
 - Virtual and/or in-person events (e.g., cooking classes, book clubs)
 - Virtual and/or in-person community service activities
- 21. What are the top 3-5 indicators of social connectedness that your organization measures? You are encouraged to incorporate data from both 2024 and 2025 YTD to demonstrate how social connection has changed over time. A thorough response will incorporate data from a variety of sources (e.g., percentage of employees who have a best friend at work, percentage of eligible employees participating in ERGs, percentage of eligible employees participating in volunteer events, employee engagement with online social and/or recognition programs, etc.) (150 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

- 22. Describe one exemplary social connectedness benefit or initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will incorporate: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback or survey data)
 - How the benefit or initiative was designed either with all employees in mind <u>or</u> tailored to a specific region or country, *if you are applying based on your global/O.U.S.* population
 - What your organization did in 2025 to make this benefit or initiative successful
 - How the benefit or initiative sets your organization apart from other leading employers
 - Innovation and creativity in how this benefit or initiative was implemented or communicated

22a. Describe the *impact* to date of your exemplary social connectedness initiative of 2025. A strong response will indicate: (150 words or less)

- How the benefit or initiative is fostering social connection amongst employees
- How your organization is measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or

- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Job Satisfaction (Including Flexibility and Time Away)

Business Group resources:

- 2024 Employer Leave Strategy and Transformation Survey: A New Era of Time Away
- An Inclusive Look at Leave
- Integrating Flexible Work and Well-being
- The Family Benefits Bundle: Full Guide

23. In 2025, how did your company promote job satisfaction (including flexibility)? (Choose all that apply.)

- Core working hours
- Flexible work schedules (e.g., flexible hours, reduced hours, compressed workweeks, hybrid work where feasible, meeting-free blocks of time, summer hours)
- Initiatives to promote intergenerational friendship and/or mentorships
- Initiatives to promote meaning and purpose at work among employees
- Opportunities to swap shifts without affecting attendance standards (for hourly employees)
- Predictable work hours with work schedules provided at least 14 days in advance (for hourly employees)
- Professional development opportunities (e.g., mentorships, stretch assignments)
- Recognition of team accomplishments through awards and/or sharing success stories company-wide
- Regular check-in and feedback opportunities between employees and supervisors (e.g., bi-weekly check-ins, quarterly reviews)
- Self-scheduling (i.e., allowing employees to choose which shifts they want to work)

24. In 2025, how did your company support the health and well-being of employees working remotely (either full-time or hybrid)? (Choose all that apply.)

- Stipend for remote work necessities (i.e., high speed internet and/or cell phones)
- Stipend/reimbursement for home office equipment (e.g., standing desks or noise cancelling headphones) and/or at home fitness equipment
- Budget for managers to schedule periodic in-person events for hybrid or remote teams
- Virtual ergonomic assessments
- Trainings, checklists and/or resources to support managers (e.g., how to build trust and empathy virtually, best practices for leading virtual meetings, managing proximity bias)
- Trainings, checklists and/or resources to support remote employees (e.g., best practices for using collaboration tools, time management)
- Protocols/practices to reduce Zoom/screen-fatigue, reminders to take breaks to stretch and recharge
- Offered biometric screenings through a voucher program and/or at-home screening kit
- Not applicable, no employees worked remotely in 2025

- 25. Are managers involved in amplifying health and well-being throughout your organization (e.g. through specific trainings, programs, initiatives, and/or performance standards)?
 - Yes
 - No

25a. [If yes] Describe <u>one</u> specific example of how managers are involved in creating a culture of health and well-being at your company. Be sure to be specific, including any examples of impact. (150 words or less)

- 26. In 2025, what leave and time away benefits and practices did your company provide beyond those legally required? (Matrix response options—for most employees, for some employees or not in place)
 - Equal paid parental leave regardless of gender
 - Paid parental leave for all types of parents (e.g., biological, adoptive, foster and/or parents through surrogacy)
 - Paid caregiver leave (to care for an elder, spouse, adult dependent or child with unique needs and/or chosen family)
 - Paid bereavement/compassion leave
 - Paid time off for prenatal care
 - Paid time off for pregnancy loss (including miscarriages, stillbirths, and/or failed surrogacies and adoptions)
 - Paid time to participate in well-being activities (e.g., physical activity, resilience trainings) and/or personal well-being days
 - Paid time off to volunteer or engage in social justice activities
 - Paid time off to vote
 - Paid time off donation program for employees in need (i.e., employees who need extended time away to care for themselves or a family member)
 - Paid sabbaticals
- 27. In 2025, what benefits and supports did your company provide for new mothers and birth parents? (Choose all that apply.)
 - Access to lactation support
 - Breast milk shipping services
 - Coverage for doulas
 - Discounted or free birthing/parenting classes
 - Gift bag for expectant parents (e.g., pre-natal vitamins, diapers, books, onesies, etc.)
 - Healthy pregnancy/maternity management program and/or digital tool/app for prenatal and postpartum coaching, care and/or education
- 28. In 2025, what benefits and supports did you provide to employees who are parents and caregivers, where legally possible? (Matrix response options—for <u>most</u> employees, for some employees or not in place)
 - Access to free or discounted 1:1 college coaching
 - Back-up care benefits
 - Coordination/navigation benefits that connect employees with care experts to assist with care plans, tutors, medical care, insurance, legal needs and/or financial assistance
 - Dedicated mentor for employees returning to work after parental leave
 - Employee/Associate resource groups for parents and/or caregivers
 - Financial support for adoption
 - Financial support for surrogacy
 - On-site or near-site childcare/crèche
 - · Reduced hours/ramp back program for employees returning to work after parental leave
 - Stipends, discounts or company-wide bulk purchases of tutoring services
 - Subsidized childcare benefits or childcare stipend

- Supports and benefits for children with disabilities (e.g., coverage for ABA therapy)
- 29. What are the top 3-5 indicators of parental and caregiver well-being that your organization measures? You are encouraged to incorporate data from both 2024 and 2025 YTD to demonstrate how parental and caregiver well-being has changed over time. A thorough response will incorporate data from a variety of sources (e.g., percentage of eligible parents utilizing entire available parental leave, regardless of gender; engagement with pregnancy and parenting support apps; percentage of eligible employees utilizing caregiver leave; percentage of eligible employees engaging with parents and/or caregivers ERG; utilization of childcare subsidies, backup care days and/or tutoring support, etc.). (150 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

30. For the following question, applicants have the opportunity to respond to <u>one</u> of the following two open-ended questions. Each question is worth the same number of points. Participants will not receive extra points for answering more than one question.

30a. Describe one exemplary parental and/or caregiver benefit or initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will indicate: (250 words or less)

- What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
- How the benefit or initiative was designed either with all employees in mind or tailored to a specific region or country
- What your organization did in 2025 to make this benefit or initiative successful
- How the benefit or initiative sets your organization apart from other leading employers
- Innovation and creativity in how this benefit or initiative was implemented
- How the benefit or initiative supported parents and/or caregivers

Describe the *impact* to date of your exemplary parental and/or caregiver benefit or initiative of 2025. A strong response will indicate: (150 words or less)

- How the benefit or initiative is improving the health and well-being of employees who are parents and caregivers
- How your organization is measuring the impact of this initiative
- How employee feedback is being collected and incorporated
- · How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

30b. Describe <u>one</u> exemplary paid leave benefit or initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched or in 2025. Strong responses will indicate: (250 words or less)

- What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
- How the benefit or initiative was designed either with all employees in mind or tailored to a specific region or country
- What your organization did in 2025 to make this benefit or initiative successful
- How the benefit or initiative sets your organization apart from other leading employers
- Innovation and creativity in how this benefit or initiative was implemented
- How the benefit or initiative supported parents and/or caregivers

Describe the *impact* to date of your exemplary paid leave benefit or initiative of 2025. A strong response will indicate: (150 words or less)

- How the benefit or initiative is improving the health and well-being of employees
- How your organization is measuring the impact of this initiative
- How employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Engagement and the Employee Experience

Important Note: Be clear and specific when answering the open-ended questions. <u>If you are applying based on your global or O.U.S. population</u>, you are strongly encouraged to include global and/or regionally tailored examples when answering the open-ended questions.

Applicants can reference the guiding resources and <u>glossary</u> for support. If you have additional questions when completing the application, please contact us at <u>bestemployers@businessgrouphealth.org</u>.

Business Group resource:

- 10 Recommendations in Driving Engagement in Worksite Wellness Globally
- Expert Tips to Transform Your Health and Well-being Communications Strategy
- Harnessing the Power of Managers in Your Well-being Strategy
- Remix Your Benefits Education: A Fresh Spin on Engaging Employees
- Value-Based and High-Performance Networks: Five Tips for Effective Communications
- Why the Message and Messenger Matter: Improving Health Literacy with Dr. Lisa Fitzpatrick

Business Group on Health defines the <u>health and well-being experience</u> as employee perceptions of their interactions with employer-sponsored benefits and programs and the health care system. The health and well-being experience is shaped by:

- The degree to which interactions align with employee-specific needs and expectations;
- The ease or difficulty of interactions;
- The way interactions make employees feel: and
- The degree to which interactions connect and coordinate with the broader benefit landscape and the employee's health and well-being journey.

Business Group on Health defines <u>health engagement</u> as the degree to which employees are taking care of their own health and well-being, which is typically measured in the following ways:

- Effective interactions with the health care system,
- Ongoing utilization of company-sponsored tools and programs, and
- Personal commitment to health and well-being.
- 1. Describe one exemplary health and well-being experience and/or engagement initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will indicate: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
 - What your organization did in 2025 to make this benefit or initiative successful

- How the benefit or initiative sets your organization apart from other leading employers
- Innovation and creativity in how this benefit or initiative was implemented

1a. Describe the *impact* to date of your exemplary experience and/or engagement initiative of 2025. A strong response will indicate: (200 words or less)

- How the benefit or initiative is enhancing the employee experience with health and wellbeing benefits
- If and how employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- 2. Choose <u>one</u> health and well-being communication campaign (unique from a campaign previously described in this application) from 2025 and describe it in detail. Be specific about the goals of the campaign, the core messages, if/how you utilized partners to create engaging communication pieces, what types of visuals were incorporated, and what channels were utilized to deploy the campaign. (250 words or less)

2a. How did you measure the success of the campaign? Be specific about engagement measures (e.g., email clicks, newsletter open rates, increased utilization of the advertised programs, increased traffic to benefits intranet, etc.). (150 words or less)

- 3. In 2025, in what ways did your company demonstrate its commitment to inclusive, culturally competent health and well-being communications? (Choose all that apply.)
 - Focused on improving health literacy (e.g., avoiding jargon, using plain language, using visual aids)
 - Provided health and well-being communications in multiple languages
 - Reviewed to avoid bias, stereotypes or hurtful cliches (e.g. weight bias)
 - Used authentic imagery (e.g., employee photos) vs. stock photos
 - Used images that feature diversity
 - Used gender-neutral language
 - Used person-first language (e.g., person with diabetes or obesity)
- 4. In 2025, did your company have a well-being champions network?
 - Yes
 - No

4a. [If yes...] How did you support well-being champions in 2025? (Choose all that apply.)

- Created a calendar of health and well-being events and global celebrations
- Created communication templates and resources for well-being champions to promote and share with colleagues
- Offered regular opportunities to convene with other champions and discuss successes, challenges and ideas
- Provided regular trainings on health and well-being topics
- Recognized champions for their efforts through public recognition, well-being points, gift cards and/or performance reviews
- Recommended health and well-being activities for champions to lead (including how to modify health and well-being activities for remote work)
- 5. In 2025, did your company have a network of Employee/Associate Resource Groups (ERGs)?
 - Yes
 - No

5a. [If yes...] How did you engage ERGs in health and well-being engagement initiatives?

- Centralized ERG ownership at a corporate level for consistency
- Created ERG-specific newsletters or communications (e.g., onboarding presentations targeted to the needs of that specific ERG) and/or offer dedicated resources to each ERG Established/offered ERGs to create communities around a variety of employee identities and interests (e.g., parents, PRIDE, etc.)
- Partnered with ERGs to inform the development of health and well-being communications (i.e., inclusive benefits guides or new parent toolkits)
- Partnered with ERGs on a regular cadence to bring forth topics and education opportunities (i.e., Women and Financial Well-being or Veterans ERG and Mental Health)
- Provided leadership opportunities and recognition for employees engaged with ERGs
- Sought feedback from ERGs on whether available benefits specifically met the needs of their ERG population
- 6. For the following question, applicants have the opportunity to respond to <u>one</u> of the following two open-ended questions. Each question is worth the same number of points. Participants will not receive extra points for answering more than one question.
 - 6a. Describe how you collaborated with ERGs on <u>one</u> specific health and well-being-related project or partnership in 2025. Describe the initiative, impact and how success was measured. (250 words or less)
 - 6b. Describe how you collaborated with well-being champions on <u>one</u> specific health and well-being-related project or partnership in 2025. Describe the initiative, impact and how success was measured. (250 words or less)
- 7. In 2024 and 2025, how did you collect feedback on the employee experience with health and well-being benefits and initiatives? (Choose all that apply.)
 - Employee surveys (e.g., benefits survey, employee engagement survey with well-being questions)
 - Feedback/evaluation surveys after participation in specific health and well-being activities
 - Focus groups/listening sessions
 - Metrics (e.g., satisfaction, Net Promoter Score (NPS) from health plans and vendors)
 - User testing (e.g., pre-implementation testing for the flow of a new benefit, resource or program)
- 8. <u>If you are applying based on your global or O.U.S. population</u>, did your company adapt health and well-being communication to be culturally relevant to different countries and/or regions?
 - Yes
 - No

8a. [If yes...] Describe in detail <u>one</u> example of how your company adapted health and well-being communication to be culturally relevant to different employee populations. (200 words or less)

Health Inclusion and Social Determinants of Health

Important Note: Be clear and specific when answering the open-ended questions. <u>If you are applying based on your global or O.U.S. population</u>, you are strongly encouraged to include global and/or regionally tailored examples when answering the open-ended questions.

Applicants can reference the guiding resources and <u>glossary</u> for support. If you have additional questions when completing the application, please contact us at <u>bestemployers@businessgrouphealth.org</u>.

Business Group resources:

- Taking Action on Health Inclusion: A Business Group on Health Viewpoint
- Employer Guide to Health Equity
- Disability Inclusion in Health and Well-being
- Ending Disparities in Maternal Mortality
- Health Equity in Global Workforce Strategy
- Health Equity: Employer Role in Driving Change Globally
- Health Equity Horizon: Charting the Path Forward in 2024
- Managing Equity, Fostering Innovation in Rural Health Care Delivery
- Social Determinants: Acting to Achieve Well-being for All

Employers can play a significant role in developing inclusive benefits and programs that provide employees with the opportunity to reach their full health potential regardless of demographic, social and geographical differences. This includes deploying strategies that provide health care access through employer and supplemental insurance and enabling all employees and covered family members to find, understand and engage in benefits that support their health and wellbeing.

Does your company want to be considered for additional recognition for Excellence in Health Inclusion? A small cohort of the Best Employers Award: Excellence in Health and Well-being winners will also receive recognition for Excellence in Health Inclusion. Winning companies will demonstrate an inclusive health and well-being strategy that includes robust suite of benefits and initiatives that grant employees access to affordable, quality health care that meets their individual needs, and measurable outcomes that demonstrate improvements over time.

Yes
No

- In 2025, did your company have specific goals related to health inclusion that included measurable outcomes?
 - Yes
 - No

1a. What were your company's goals related to health inclusion in 2025? Be specific (e.g., identify gaps in access to care for marginalized populations, provide core standards for benefits offered globally, enhance out-of-network coverage for rural employees, provide affordable health care benefits for all employees regardless of income, etc.) (200 words or less)

1b. Describe the metrics your company uses to measure success and improvements in employee health inclusion. Strong responses will indicate how your company collects these metrics and changes or improvements over time. You are encouraged to incorporate data from both 2024 and 2025 YTD to illustrate your response (e.g., improvements to provider access for rural employees

YOY, improvements to preventive screening rates for groups with a higher prevalence of health disparities, etc.).

A thorough response will incorporate metrics from various sources (e.g., demographic information, employee feedback, claims data, cohort analyses, Healthcare Effectiveness Data and Information Set (HEDIS), etc.) (200 words or less)

*Employers applying based on their global and/or O.U.S. population should clearly indicate if the metric represents all employees and/or employees in a specific country or region.

2. In 2025, which of the following practices were in place to optimize inclusivity in your health and well-being programs? (Choose all that apply.)

- Coordinated efforts with leaders across the organization
- Tailored health and well-being communications for distinct populations (e.g., based on parental status, race, sexual orientation, ability status)
- Provided opportunities for employees to find health providers that match their culture and identity (e.g., language(s) spoken, expertise/sub-specialty for certain populations), such as reflecting this information in provider directories
- Required cultural competency training for those responsible for health and well-being services for employees (including both internal team members and external vendor partners)
- Provided opportunities, either internally or through a vendor, to listen to employee's experiences and feedback, assist with individual cases of bias/discrimination/mistreatment, and identify systemic issues for intervention

3. In 2025, what did your company do to identify and reduce health disparities that stem from racial and ethnic variations in care access and delivery? (Choose all that apply.)

- Assessed benefits to identify gaps in accessibility, participation, employee experience, outcomes and/or cultural consciousness
- Engaged ERGs and/or community leaders in health awareness and education campaigns (e.g., preventive screenings, mental health stigma)
- Ensured best practices were in place to address maternal health disparities (e.g., affordable access to certified midwives and doulas, preconception counseling, maternity centers of excellence, required use of clinical guidelines)
- Provided a means for employees to find and choose providers of a similar background
- Provided access to affordable, high-quality condition management (e.g., diabetes)
- Provided on-site screenings for chronic diseases (e.g., diabetes, obesity)

4. In 2025, what benefits did your company offer to support LGBTQ+ employees, where legally possible? (Choose all that apply.)

- Coverage of high-quality health services for transgender people, including gender affirmation treatments and/or surgery
- Fertility benefits to cover all types of families (e.g., do not require medical diagnosis of infertility to access benefit)
- Health care benefits for domestic partners
- LGBTQ+ employee/associate resource group
- Point-of-contact at each health plan to support the transition of transgender employees
- Provided a means for employees to find and choose providers who are LGBTQ+ or with a background, experience or expertise in this population
- Removing exclusions (e.g., HIV/AIDS) from local/regional plans

4a. Describe **one** of the initiatives above. Clearly indicate which initiative of the list above you are describing. If describing a partnership with an ERG, be sure to include details on how and why you partnered, along with any relevant outcomes. (200 words or less)

- 5. In 2025, what benefits and/or practices did your company offer to support employees with disabilities and/or covered dependents with disabilities (including physical, cognitive or developmental disabilities)? (Choose all that apply.)
 - Assessed health and well-being benefits, initiatives and communications through a disability lens
 - Offered care coordination benefits and/or health care navigators to help employees and families find top providers, contest bills, ensure shared decision-making, etc.
 - Centralized the cost of employee accommodations to remove budget concerns from department leaders and managers
 - Provided coverage for assistive devices (e.g., hearing aids)
 - Offered early diagnosis tools and intervention for autism and other neurodevelopmental conditions
 - Ensured networks and vendors providing health care and well-being services incorporated disability inclusion trainings for all providers
 - Provided corporate support for a disability-related ERG

5a. Describe **one** of the initiatives above. Clearly indicate which initiative of the list above you are describing. If describing a partnership with an ERG, be sure to include details on how and why you partnered, along with any relevant outcomes. (200 words or less)

- 6. In 2025, did your company have employees living in rural locations *and/or* regions with limited access to health care services?
 - Yes
 - No

6a. Does your company have initiatives in place *beyond* access to virtual care and mail order pharmacy to promote access to care for employees with limited access to health care?

- Yes
- No

6b. [If yes to both...] Describe how your company is supporting rural employees and/or employees with limited access to health care (e.g., mobile mammogram/preventive screening vans, access to doulas and/or midwives, coverage for physician extenders, hospital-at-home, broadband internet stipends, partnerships with community health workers, and/or home delivery screening kits). (150 words or less)

If you are applying based on your global or O.U.S. population, please include examples O.U.S., and be clear if efforts are available for all employees or specific regions.

- 7. In 2025, which of the following practices or benefits were in place to ensure equitable leave benefits, where statutory requirements allow? (Choose all that apply.)
 - Campaign or strategy to promote use of paid parental and/or caregiver leave by men
 - Equal amounts of parental leave for <u>bonding purposes</u> regardless of caregiver status (e.g., no distinction between primary and secondary caregivers or birth parents and non-birth parents)
 - Floating holidays and/or recent adjustments to make the holiday calendar more inclusive
 - Paid leave benefits for hourly employees (e.g., pro-rated based on hours worked)
 - Parity between leave benefits available for employees' spouses and partners (e.g., parental, caregiver or bereavement leave for domestic partner)

- 8. How did you identify the social needs of your employees? (Matrix response options—In place in 2025 or Planning for 2026)
 - Partnered with organizations/vendors that provide social determinants of health analytics
 - Requested feedback on employee social needs through existing health and well-being assessments, employee surveys and/or focus groups/discussions
 - Used data on social determinants from public sources and/or health plans to identify needs
 - Worked with local public health departments, global organizations and/or communitybased organizations to identify the greatest social, economic and environmental factors impacting communities where your employees live
 - Not applicable, did not assess social needs of employees in 2025 and not planning to for 2026
- 9. In 2025, which of the following social determinants of health did you address for employees through employer-sponsored benefits, programs and policies? (Matrix response options—for most employees, for some employees, or not in place)
 - Food access and security
 - Transportation
 - Housing
 - Childcare
 - Education
 - None of the above

Note: If you are responding to questions 9a-9b as a global applicant, your responses should clearly indicate which employee populations are covered (all employees or a specific country/region) and ensure responses reflect where employees are located.

Note: If you include community-based efforts in your response (e.g., company-wide philanthropic or charitable donations to support a specific cause or community), to obtain points, be specific about how this directly ties back to your employees and improves their health and well-being.

9a. Choose one of the social determinants listed and describe the corresponding employersponsored benefits and supports in place. *Below, applicants are provided guidance on the details* that should be included based on the social determinant of health selected. (200 words or less)

- Food access and security
- Transportation
- Housing
- Childcare
- Education
- Our company did not provide benefits for any of the above

9b. Choose a second of the social determinants listed and describe the corresponding employer-sponsored benefits and supports in place. Below, applicants are provided guidance on the details that should be included based on the social determinant of health selected. (200 words or less)

- Food access and security
- Transportation
- Housing
- Childcare
- Education
- Our company did not provide benefits for any of the above

- [If food access...] List and describe the employer-sponsored benefits and supports provided in 2025 to address food access and insecurity for employees (e.g., access to an onsite food pantry for immediate food needs, a monthly grocery stipend or food discount program, subsidized meals-to-go from onsite cafeterias, subsidized meals delivered at home, etc.). Do not include general EAP benefits or healthy eating campaigns. (200 words or less)
- o [If transportation...] List and describe the employer-sponsored benefits and supports provided in 2025 to address transportation needs for employees (e.g., an employer-funded parking or public transportation benefit, subsidized safe rides after hours, fuel discounts, electric vehicle stipends, company cars, company-provided bus and transit systems at large worksites, ride and carpool matching programs). Do not include general transportation benefits like employee-funded pre-tax commuter accounts. (2000 words or less)
- [If housing...] List and describe the employer-sponsored benefits and supports provided in 2025 to address housing needs for employees (e.g., low-interest loans and mortgages, discounts on home closing costs, access to affordable near-site housing, emergency rent/utility/eviction funds, homeowner hardship programs). Do not include general EAP benefits. (200 words or less)
- [If childcare...] List and describe the employer-sponsored benefits and supports provided in 2025 to address childcare needs for employees (e.g., access to onsite childcare centers, a childcare subsidy or reimbursement, access to discounts at childcare locations, reserving spaces for employees' children at local childcare centers, reserving a certain number of daycare spots for low-income employees). Do not include general childcare benefits like access to an online database of caregivers, a bank of backup care days, or employee-funded pre-tax dependent care accounts. (200 words or less)
- [If education...] List and describe the employer-sponsored benefits and supports provided in 2025 to address education needs for employees (e.g., student loan assistance, tuition assistance/reimbursement programs, scholarship programs for employees and dependents).
 (200 words or less)
- In 2025, which of the following practices were in place to ensure affordable health care access to all employees? (Matrix response options—for most employees, for some employees, or not in place)
 - Affordable health plan option with lower deductibles and coinsurance
 - Evaluation of annual premium increases compared to annual merit increases to ensure premium increases do not detract from wage increases
 - Health care coverage for part-time employees
 - Health savings account contribution above benchmarks
 - Non-preventive generics covered at 100%
 - Tiered health care premiums, salary-based premiums, and/or salary-based account contributions
 - Supplemental coverage outside the U.S.
 - Not applicable to my company's global or O.U.S. population due to access to stateprovided coverage
- 11. Describe one exemplary health inclusion initiative that you are most proud of in 2025. The benefit or initiative could have been introduced, refreshed or relaunched in 2025. Strong responses will indicate: (250 words or less)
 - What factors led to the execution of this initiative (e.g., employee feedback or claims data insights)
 - How the benefit or initiative was designed either with all employees in mind or tailored to a specific region or country, if you are applying based on your global/O.U.S. population

- What your organization did in 2025 to make this initiative successful
- How the initiative sets your organization apart from other leading employers
- Innovation and creativity in how this benefit was implemented
- How the initiative contributed to health inclusion within your organization

11a. Describe the *impact* to date of your exemplary health inclusion initiative of 2025. A strong response will indicate: (200 words or less)

- How your organization is measuring the impact of this initiative
- If and how employee feedback is being collected and incorporated
- How your organization is measuring program engagement, and/or
- What metrics or data points are most important to your organization as you determine the initiative or benefit's success
- Any results to share thus far that demonstrate success

Questions for applicants nominating their companies for additional recognition in Excellence in Health Inclusion:

- 12. In 2025, how did your organization promote inclusion in your health and well-being initiatives? (Choose all that apply.)
 - Audited health and well-being initiatives to assess their level of inclusivity
 - Created inclusion standards for vendors and suppliers
 - Designed initiatives to support marginalized/under-resourced populations
 - Hosted conversations on topics that impact employees' feelings of inclusion and belonging at work
 - Required manager trainings on topics related to inclusion
 - Selected vendors that are specifically focused on supporting the health and well-being needs of historically marginalized populations
 - None of the above
- 13. If you choose to nominate your company for Excellence in Health Inclusion, tell us why your company deserves to be recognized for Excellence in Health Inclusion. As a part of your answer, share how your company's approach to health inclusion stands out from the pack, and the difference it's made in employees' lives. (300 words or less)

13a. [Optional] You are invited to include an employee testimonial(s) to highlight the positive employee experience with your health inclusion benefits (150 words or less).

Metrics and Evaluation

Important Note: Responses to this section, including participation rates, metrics and results shared, must be current and active, and can span the last two calendar years (2024 & 2025 year to date).

Any data or metrics shared in this section are *only* used for the purposes of judging and scoring the application. Strong responses will demonstrate how you're using the available data to make your company's well-being program better.

Applicants can reference the guiding resources and <u>glossary</u> for support. If you have additional questions when completing the application, please contact us at <u>bestemployers@businessgrouphealth.org</u>.

Business Group resources:

- Three Approaches to Assessing Employee Well-being
- Achieving a Healthy Workforce Worldwide: Business Drivers for Wellness Globally
- Leveraging Workforce Data for Health and Well-being Success: Guidance for Employers
- 1. Describe the role measurement plays in the design and refinement of your health and wellbeing strategy. What are the goals for the strategy? Be specific about how often your organization reviews these metrics and who is involved in the review. (200 words or less)
- 2. Does your company or a vendor partner (e.g., consultant or data warehouse vendor) create a well-being dashboard incorporating key health and well-being metrics?
 - Yes
 - No

2a. [If yes...] What is the goal of creating this dashboard, and who is the audience? (200 words or less)

You have the optional opportunity to upload your well-being dashboard *in addition to* responding to the question above. A dashboard uploaded without an accompanying written response to 2a will not earn points.

- 3. Which best describes your overall health and well-being metrics strategy?
 - Global
 - Regional
 - Country-specific
 - U.S.-only
 - Other, please describe (50 words or less):
- 4. Based on metrics collected in 2024-2025, share 2-3 significant change(s) you have observed over time (e.g., XX% increase or decrease in X). Describe why you believe that change occurred and/or what actions your company is taking as a result. (300 words or less)
- 5. Did your company assess the relationship between employee health and well-being benefits/initiatives and the following metrics?
 - Absence
 - Customer experience (e.g., customer voice survey, net promoter score)
 - Disability claims
 - Employee engagement
 - Profitability or other KPIs (e.g., store profitability, business goals)
 - Safety incidents and workers' compensation
 - Voluntary turnover

5a. [If any above selected...] Choose <u>one</u> of the above and describe the findings of your assessment. Be specific with examples of the relationship identified between the metrics listed above and health and well-being (for example, enrollment in X program resulted in X fewer days of unscheduled absence or X fewer accidents at work). (200 words or less).

Future Focus of Your Company's Well-being Strategy

- 1. Describe 1-3 planned changes, not yet implemented, that your company plans to make in 2026 to advance employee health and well-being. Strong responses will indicate: (250 words or less)
 - What metrics led to the decision to implement these changes (e.g., employee feedback or claims data insights)
 - How the initiative sets your organization apart from other leading employers
 - How your organization plans to measure the impact of this initiative
 - What metrics or data points will be most important to your organization in determining the initiative or benefit's success

Recognition for Excellence in Global Health and Well-being

Does your company want to be considered for additional recognition for Excellence in Global Health and Well-being? A small cohort of the Best Employers Award: Excellence in Health and Well-being winners will also receive recognition for Excellence in Global Health and Well-being. Winning companies will demonstrate a thoughtful approach to globally consistent programming and/or globally tailored programming across all regions in which your employees are located.

Yes
No
N/A – not applying based on global population

Questions for applicants nominating their companies for additional recognition in Global Health and Well-being:

 If you choose to nominate your company for Excellence in Global Health and Well-being, tell us why your company deserves to be recognized for Excellence in Global Health and Well-being. As a part of your answer, share how your company's approach to global benefits stands out from the pack, and the difference it's made in employees' lives. (300 words or less)

1a. [Optional] You are invited to include an employee testimonial(s) to highlight the positive employee experience with your global health and well-being benefits. (150 words or less)

Extra Credit

Applicants have the opportunity to respond to an extra credit question to showcase any stellar initiatives you did not get a chance to highlight elsewhere in the application and earn additional points. Applicants will not lose points for not responding to this question; this is simply an additional opportunity to showcase the great work your company has done in 2025.

- 1. Are there any other health and well-being benefits or initiatives (not highlighted elsewhere in this application) that you are proud of and would like to highlight for the panel of judges? Strong responses should include: (200 words or less)
 - Benefits or initiatives not already shared in this application

- How the benefit or initiative will make a difference in the well-being of employees and/or covered dependents
- How the initiative sets your organization apart from other leading employers
- Innovation and creativity in the way this benefit or initiative was communicated or implemented for your employee population

Addendums

Upload Company Logo (Submitted logos will be used on the Best Employers website and promotion for the award program). Please make sure your file meets the following requirements:

• Image size request: 220W x 269H pixels

Format: PNG

Best Employers Application Glossary

<u>Burnout</u>: Results from chronic workplace stress that has not been successfully managed. It is characterized by feelings of energy depletion or exhaustion; increased mental distance from one's job, or feelings of negativism or cynicism related to one's job; and reduced professional efficacy.¹

<u>Collective saving/saving circles</u>: A means for a group of people to save emergency funds together (e.g., each person contributes \$25 monthly to the group's emergency fund). More information is available through <u>Commonwealth's website</u>.

World Health Organization. 2019. Available at: https://www.who.int/news/item/28-05-2019-burn-out-an-occupational-phenomenon-international-classification-of-diseases.

<u>Cultural competency</u>: System elements are aligned with and respect different cultures;² particularly important within employee benefits, as cultural attitudes toward health and health care can have significant health consequences. More information is available <u>here</u>.

Gender affirming: Behaviors or interventions that affirm a transgender person's gender identity.³

<u>Health and well-being executive sponsorship/leadership committee</u>: A group of senior leaders who may advise on the company's health and well-being strategy and/or serve as executive allies and champions for health and well-being efforts.

<u>LGBTQ+:</u> An acronym that stands for Lesbian, Gay, Bisexual, Transgender, Queer or Questioning and others (such as allies, asexual, non-binary).

MAT therapy: An acronym that stands for medication assisted treatment (MAT), a treatment combining the use of medications (methadone, buprenorphine, or naltrexone) with counseling and behavioral therapies to treat opioid and alcohol addiction.⁴

<u>Mental health allies and/or champions</u>: A network of employees, often trained volunteers, who listen supportively to colleagues about mental health issues, work to address the stigma associated with mental health, and build awareness of mental health services.

<u>Metrics</u>: Measures used to track the effectiveness of health and well-being benefits, programs and initiatives; these can include participation rate (number of program participants/ eligible population) or biometric screening results. Business performance metrics, such as rates of absence, OSHA reportables or percent of employees with intent to depart, may also be relevant, especially when correlated with health and well-being initiatives.

<u>Senior leader</u>: A leader at or above the Vice President level or equivalent; typically responsible for broader organizational strategy and goals rather than day-to-day activities of the business.

<u>Substance use disorders</u>: A chronic disease related to brain rewards and motivation with serious consequences, including the following: inability to abstain from addictive substances; impairment of behavioral control; cravings; difficulty in maintaining positive interpersonal relationships; and dysfunctional emotional responses.⁵

Vaping: Use of e-cigarette or other product that converts a liquid substance into an aerosol.⁶

<u>Well-being champions</u>: A network of employees, often trained volunteers, who work to enhance the company's culture of health, educate colleagues about well-being programs and opportunities and encourage participation.

If you have a question about a term in the application that's not defined here, please contact the Business Group at bestemployers@businessgrouphealth.org.

² Bell-Laroche D. Beyond Cultural Competence. 2020. Available at: https://sportlaw.ca/beyond-cultural-competence/.

³ John Hopkins Medicine. Glossary of Transgender Terms. 2018. Available at: https://www.hopkinsmedicine.org/news/articles/glossary-of-terms-1#.

4 Centers for Disease Control and Prevention. 2019. Available at: https://www.odc.gov/opioids/Medication-Assisted-Treatment-Opioid-Use-Disorder-Study.html

Susiness Group on Health. Evidence-based Approaches to Substance Use Disorder Treatment. Available at: https://www.businessgrouphealth.org/en/resources/evidence-based approaches to substance use disorder treatment.

<u>based-approaches-to-substance-use-disproet-reamment.</u>

6 Centers for Disease Control and Prevention. E-cigarette, or Vaping, Products Visual Dictionary. 2020. https://www.cdc.gov/tobacco/basic information/e-cigarettes/odfs/ecigarette-or-vaping-products-visual-dictionary-508.pdf